FORM 8.5 (EPT/RI)

PUBLIC DEALING DISCLOSURE BY AN EXEMPT PRINCIPAL TRADER WITH RECOGNISED INTERMEDIARY STATUS DEALING IN A CLIENT-SERVING CAPACITY

Rule 8.5 of the Takeover Code (the "Code")

1. KEY INFORMATION

| (a) Name of exempt principal trader: | Morgan Stanley & Co. International plc |
|---|---|
| (b) Name of offeror/offeree in relation to whose relevant securities this form relates: Use a separate form for each offeror/offeree | THG plc |
| (c) Name of the party to the offer with which exempt principal trader is connected: | King Street Capital Management, L.P. |
| (d) Date dealing undertaken: | 14 June 2022 |
| (e) In addition to the company in 1(b) above, is the exempt principal trader making disclosures in respect of any other party to this offer? If it is a cash offer or possible cash offer, state "N/A" | NO |

2. DEALINGS BY THE EXEMPT PRINCIPAL TRADER

Where there have been dealings in more than one class of relevant securities of the offeror or offeree named in 1(b), copy table 2(a), (b), (c) or (d) (as appropriate) for each additional class of relevant security dealt in.

The currency of all prices and other monetary amounts should be stated.

(a) Purchases and sales

| Class of relevant security | Purchases/ sales | Total number of securities | Highest price per unit paid/received | Lowest price per unit paid/received |
|----------------------------------|---------------------|-------------------------------|--|---|
| 0.5p ordinary | SALES | 1,980,387 | 1.1100 GBP | 1.0320 GBP |
| 0.5p ordinary | PURCHASES | 3,010,492 | 1.1466 GBP | 1.0320 GBP |

(b) Cash-settled derivative transactions

| Class of relevant security | Product description e.g. CFD | Nature of dealing e.g. opening/closing a long/short position, increasing/reducing a long/short position | Number of reference securities | Price per unit |
|----------------------------------|------------------------------------|---|--------------------------------------|----------------|
| 0.5p ordinary | CFD | increasing a long position | 400,965 | 1.0508 GBP |
| 0.5p ordinary | CFD | increasing a long position | 44,278 | 1.0578 GBP |
| 0.5p ordinary | CFD | increasing a long position | 4,007 | 1.0647 GBP |
| 0.5p ordinary | CFD | increasing a long position | 75,000 | 1.0785 GBP |
| 0.5p ordinary | CFD | increasing a short position | 19,704 | 1.0320 GBP |
| 0.5p ordinary | CFD | increasing a short position | 797,496 | 1.0320 GBP |
| 0.5p ordinary | CFD | increasing a short position | 4,195 | 1.0320 GBP |
| 0.5p ordinary | CFD | increasing a short position | 20,133 | 1.0379 GBP |
| 0.5p ordinary | CFD | increasing a short position | 750,000 | 1.0653 GBP |
| 0.5p ordinary | CFD | increasing a short position | 12,951 | 1.0703 GBP |
| 0.5p ordinary | CFD | increasing a short position | 3,515 | 1.0717 GBP |
| 0.5p ordinary | CFD | increasing a short position | 523,201 | 1.0760 GBP |
| 0.5p ordinary | CFD | increasing a short position | 59,041 | 1.0761 GBP |
| 0.5p ordinary | CFD | increasing a short position | 17,509 | 1.0767 GBP |

| 0.5p ordinary | CFD | reducing a long position | 121 | 1.0320 GBP |
|---------------|-----|---------------------------|---------|------------|
| 0.5p ordinary | CFD | reducing a long position | 69 | 1.0322 GBP |
| 0.5p ordinary | CFD | reducing a long position | 390 | 1.0352 GBP |
| 0.5p ordinary | CFD | reducing a long position | 76,442 | 1.0419 GBP |
| 0.5p ordinary | CFD | reducing a long position | 299 | 1.0619 GBP |
| 0.5p ordinary | CFD | reducing a long position | 1,580 | 1.0619 GBP |
| 0.5p ordinary | CFD | reducing a long position | 24,452 | 1.0619 GBP |
| 0.5p ordinary | CFD | reducing a long position | 1,342 | 1.0619 GBP |
| 0.5p ordinary | CFD | reducing a long position | 3,838 | 1.0619 GBP |
| 0.5p ordinary | CFD | reducing a long position | 384 | 1.0619 GBP |
| 0.5p ordinary | CFD | reducing a long position | 22,710 | 1.0619 GBP |
| 0.5p ordinary | CFD | reducing a long position | 2,400 | 1.0619 GBP |
| 0.5p ordinary | CFD | reducing a long position | 41,554 | 1.0619 GBP |
| 0.5p ordinary | CFD | reducing a long position | 307,111 | 1.0619 GBP |
| 0.5p ordinary | CFD | reducing a long position | 117,742 | 1.0672 GBP |
| 0.5p ordinary | CFD | reducing a long position | 45,069 | 1.0723 GBP |
| 0.5p ordinary | CFD | reducing a long position | 212,184 | 1.0784 GBP |
| 0.5p ordinary | CFD | reducing a long position | 32,913 | 1.0800 GBP |
| 0.5p ordinary | CFD | reducing a long position | 15,499 | 1.1033 GBP |
| 0.5p ordinary | CFD | reducing a long position | 461 | 1.1466 GBP |
| 0.5p ordinary | CFD | reducing a short position | 4,195 | 1.0320 GBP |
| 0.5p ordinary | CFD | reducing a short position | 13,396 | 1.0321 GBP |
| 0.5p ordinary | CFD | reducing a short position | 36,662 | 1.0329 GBP |
| 0.5p ordinary | CFD | reducing a short position | 20,133 | 1.0423 GBP |
| 0.5p ordinary | CFD | reducing a short position | 515,035 | 1.0508 GBP |
| 0.5p ordinary | CFD | reducing a short position | 33,975 | 1.0720 GBP |
| 0.5p ordinary | CFD | reducing a short position | 109,000 | 1.0726 GBP |
| 0.5p ordinary | CFD | reducing a short position | 59,041 | 1.0791 GBP |

(c) Stock-settled derivative transactions (including options)

(i) Writing, selling, purchasing or varying

| Class of relevant security | Product description e.g. call option | Writing, purchasing, selling, varying etc. | Number of securities to which option relates | Exercise price per unit | Type e.g. American, European etc. | Expiry date | Option money paid/ received per unit |
|-------------------------------------|---|--|---|-------------------------------|--|----------------|--|
| N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |

(ii) Exercise

| Class of relevant security | Product description e.g. call option | Exercising/ exercised against | Number of securities | Exercise price per unit |
|----------------------------------|--|-------------------------------------|-------------------------|----------------------------|
| N/A | N/A | N/A | N/A | N/A |

(d) Other dealings (including subscribing for new securities)

| Class of relevant security | Nature of dealing e.g. subscription, conversion | Details | Price per unit (if applicable) |
|-------------------------------|--|---------|--------------------------------|
| N/A | N/A | N/A | N/A |

3. OTHER INFORMATION

(a) Indemnity and other dealing arrangements

Details of any indemnity or option arrangement, or any agreement or understanding, formal or informal, relating to relevant securities which may be an inducement to deal or refrain from dealing entered into by the exempt principal trader making the disclosure and any party to the offer or any person acting in concert with a party to the offer: Irrevocable commitments and letters of intent should not be included. If there are no such agreements, arrangements or understandings, state "none" NONE

(b) Agreements, arrangements or understandings relating to options or derivatives

exempt principal trader making the disclosure and any other person relating to:
(i) the voting rights of any relevant securities under any option; or
(ii) the voting rights or future acquisition or disposal of any relevant securities to which any derivative is referenced:
If there are no such agreements, arrangements or understandings, state "none"
NONE

| Date of disclosure: | 15 June 2022 |
|---------------------|------------------|
| Contact name: | Craig Horsley |
| Telephone number: | +44 141 245-7736 |
| | |

Public disclosures under Rule 8 of the Code must be made to a Regulatory Information Service.

The Panel's Market Surveillance Unit is available for consultation in relation to the Code's dealing disclosure requirements on +44 (0)20 7638 0129.

The Code can be viewed on the Panel's website at www.thetakeoverpanel.org.uk.

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